



New ways of governance for water infrastructure management

PhD candidate: Manuel Franco Torres (Multiconsult - NTNU)

First supervisor: Rita Ugarelli (SINTEF – NTNU)

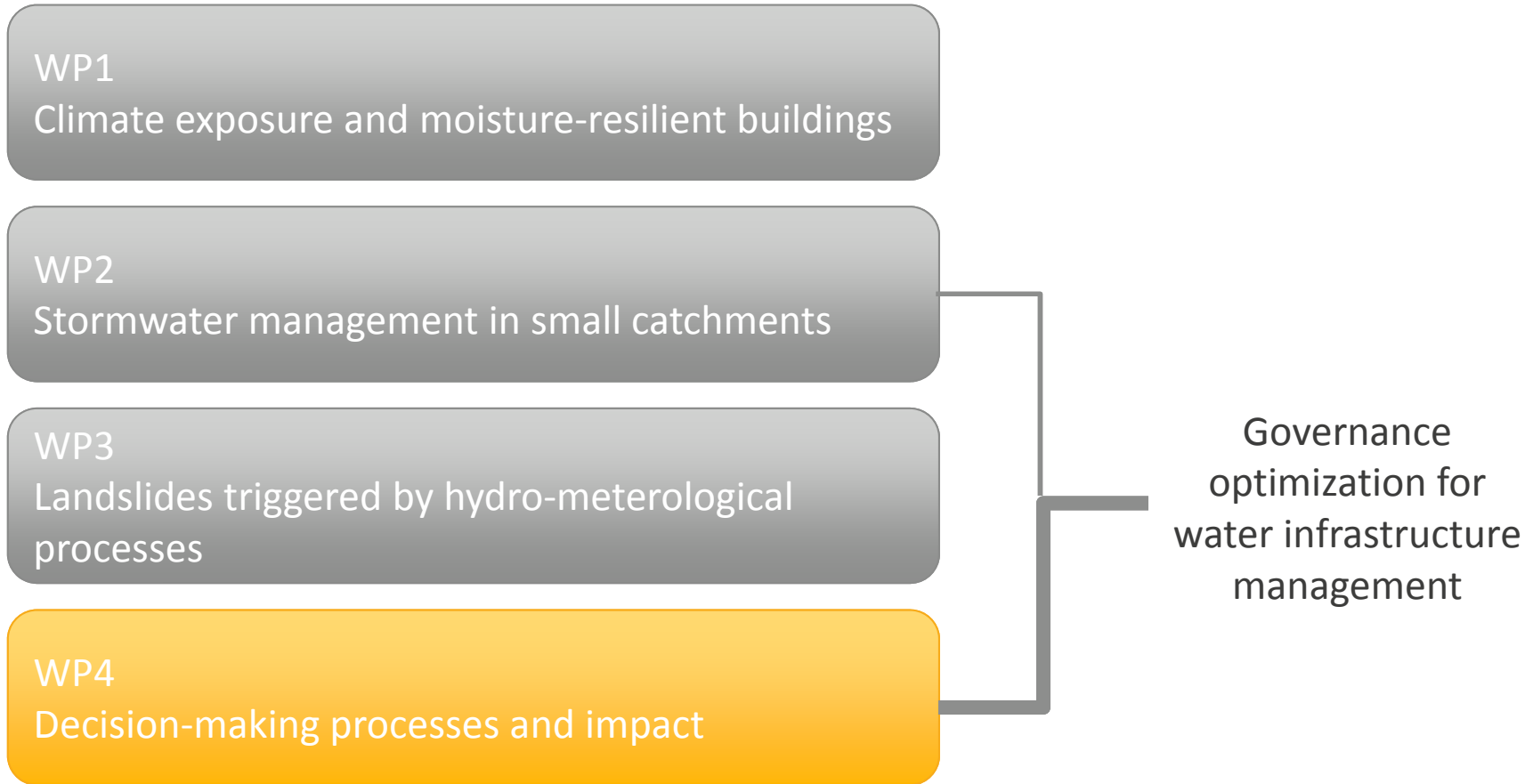
Co-supervisor: Sveinung Sægrov (NTNU)

Company supervisor: Elisabeth Schjøberg (Multiconsult)

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Klima 2050



Riders of the DC and NYC Subway Systems Are Totally Screwed

Allissa Walker
Friday 8:25pm
Filed to: PUBLICTRANSPORTAPOCALYPSE

94.9K 122 3



DC Metro subway shutdown brings America's aging subway systems into focus



Metro sank into crisis despite decades of warnings

Metro's failure-prone subway — once considered a transportation jewel — is mired in disrepair because the transit agency neglected to heed warnings that its aging equipment and poor safety culture would someday lead to chronic breakdowns and calamities.

For nearly half a century, almost since construction of the subway system began, federal experts, civic and business groups, private transit organizations, and some Metro general managers and directors have raised red flags.





 **VANNFORSYNINGSANLEGG**

3 TILSTANDSKARAKTER

 FREMTIDSSIKRING

 **AVLØPSANLEGG**

2 TILSTANDSKARAKTER

 FREMTIDSSIKRING



Stuck in some problems...

Climate adaptation?
 Degrading infrastructures?
 Little innovation?



Lock-in situation

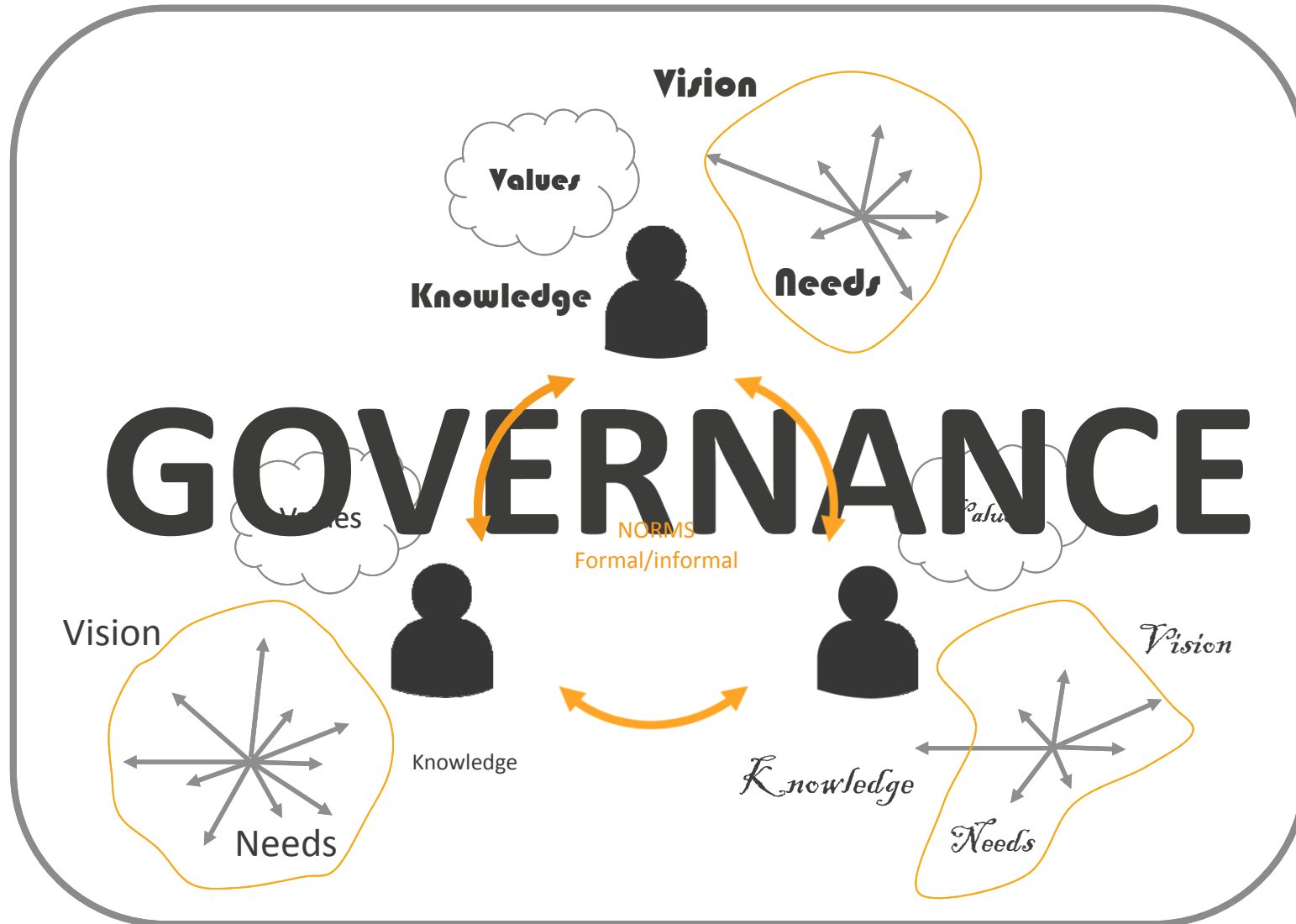
OLD PARADIGM ➔ TRANSITION ➔ NEW PARADIGM



Well defined problems	Undefined problems (sustainability?)
Few factors Low complexity	Many intertwined factors High complexity
All is known or knowable Fixed conditions	Emergent properties Accept uncertainty
Probabilistic Technical dimension	Social Economic Environmental dimensions
Assume fixed needs and values	Evolving needs and values
Hierarchical decision-making	Participatory decision-making Continuous learning
Objective: Control the system	Objective: Adapt to the system Influence the system

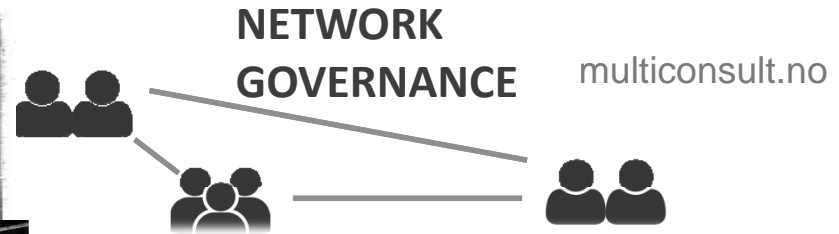


INSTITUTION



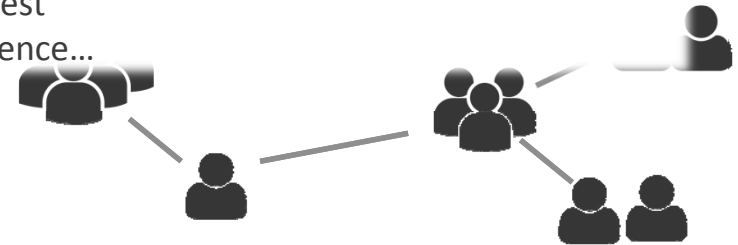
Naturvernaksjon med gjennomslagskraft rundt Mjøsa
HUSMØDRE TIL STORM MOT ØDELEGGENDE VASKEMIDLER

Erik Sagflaas
 Gjøvik—Toten-området... fatinnhold. Aksjonen har ikke vært lenge. Men be- gjynnelsen var så kraftig at kjøpmennene på Gjø- vik nå dytter fosfathol- dige vaskemidler bort in- nerst i hyllene, og pluk- ker fram de naturvenn- lige.



Adaptation depends on **coordination** of individual traits

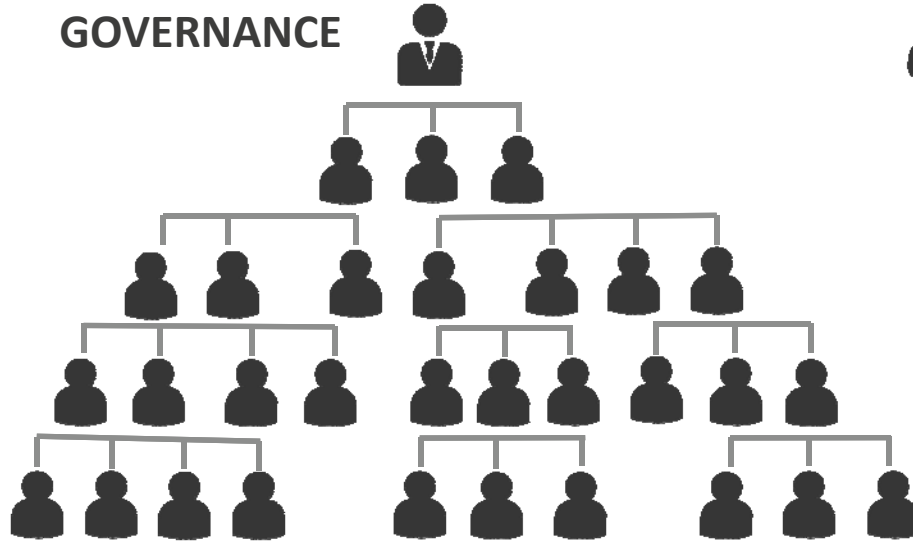
- Visions
- Motivation
- Time horizon
- Interest
- Influence...



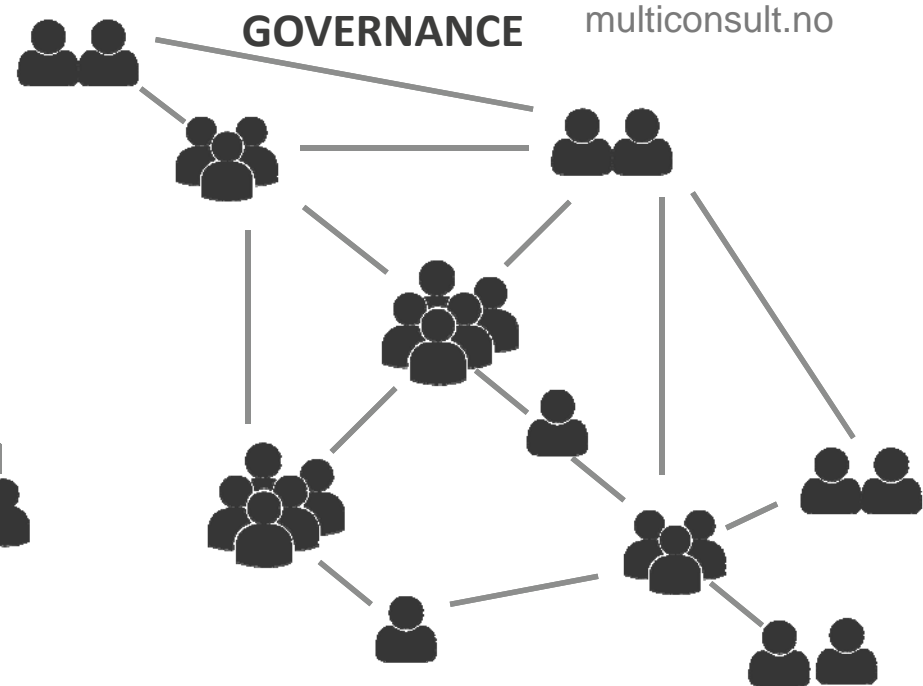
- It has no good roots
- It is not integrated in a forest
- It is not adapted to the environment



HIERARCHICAL GOVERNANCE

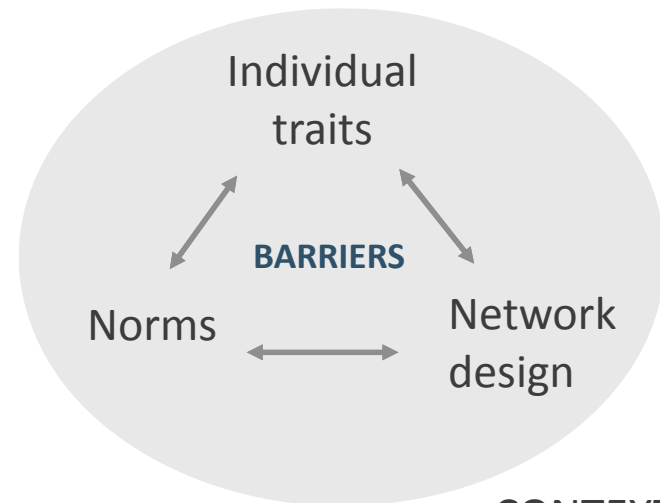


NETWORK GOVERNANCE



Adaptation depends on **coordination** of **individual** traits


- Visions
- Motivation
- Time horizon
- Interest
- Influence...



CONTEXT




Methodology





System analysis


- Context's characteristics
- Individual's characteristics
- Social network analysis



Select Case study

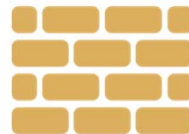
Documents analysis 

Interviews 

Questionnaires 

Identify **barriers** of good governance

- Mismatch of visions
- Mismatch of motivations
- Lack of resources
- ...

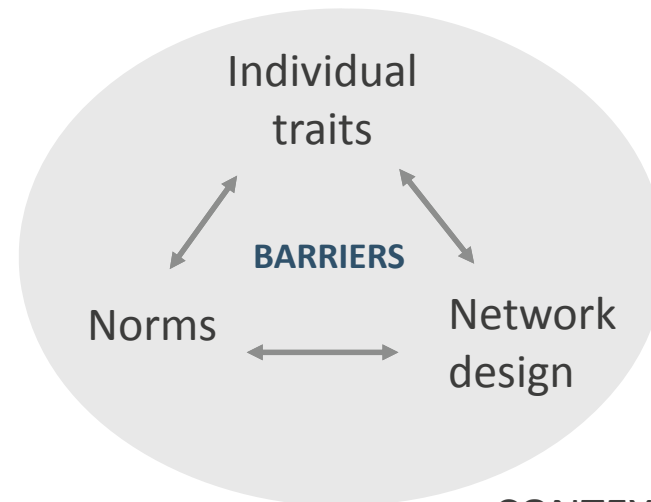


Design of **indicators**

- Participation
- Information sharing
- Organizational structure
- ...

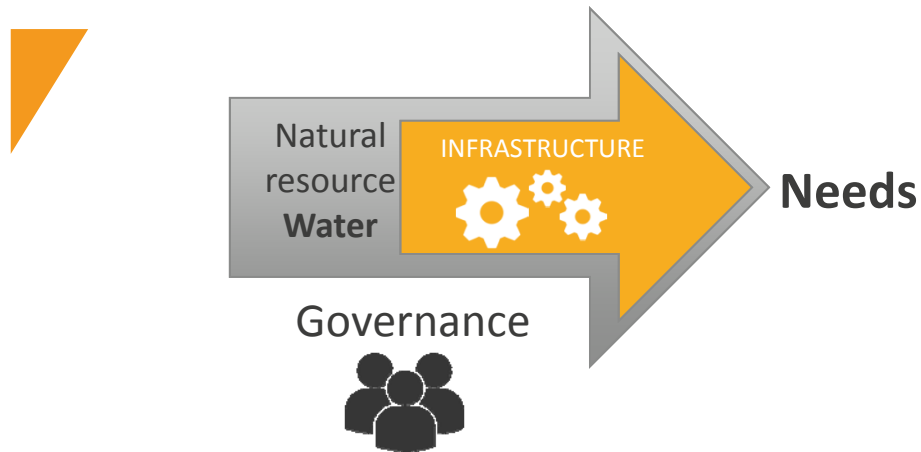
Road map for good governance

How to implement good governance in effective infrastructure asset management...



CONTEXT





"It's related to our values," says
"We see ourselves in the service of society. We give things back, share ideas with others, and through that create surroundings that enhance everybody's lives."

Thorsen, who says he hires staff as much for their flexibility as their design skills, compares it to how an orchestra might play each other's instruments, to understand their own part more clearly.

"It puts us in a position where we can think more freely," he says. "People think they have to gain aspects of their personalities to be more effective, but often they have to lose these aspects to become more creative."

believes
his firm has the power to change people's lives





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Thank you for your attention

